



June 2019: Message from USACE Director of Civil Works

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Dear Valued Partner,

I am committed to keeping you informed of our efforts to expedite delivery of our nation's infrastructure, as part of the Revolutionize USACE Civil Works initiative.

I want to thank you for your support as we work to 'Revolutionize' the U.S. Army Corps of Engineers Civil Works Program (USACE CW). We have completed several process improvements. However, we have heard from you that these improvements are not being consistently implemented, and that the desired benefits are not being uniformly recognized. My team is working to ensure these improvements are fully and consistently embraced across the organization so that we may achieve more efficient and effective project delivery. In the next few months we will be focusing our attention on the following actions:

- 1) Continuing Authorities Program (CAP) review and recommendation to make changes that significantly improve delivery, this will be completed by 30 September 2019.
- 2) Project Partnership Agreements (PPA) review to improve the process and increase delegations similar to the delegations issued for the Supplemental Program last year.
- 3) Continued development of the USACE CW Public Private Partnership (P3) Pilot Program. The following four projects have been identified for further development and validation under this program:
  - Brazos Island Harbor Channel Improvement, TX
  - LA River Ecosystem Restoration, CA
  - Sabine Pass to Galveston Bay Coastal Storm Risk Management, TX
  - Soo Locks, MI

More information on these projects can be found at the P3 Pilot Program website at:  
[https://www.usace.army.mil/Missions/Civil-Works/Infrastructure/Infra\\_P3\\_program/](https://www.usace.army.mil/Missions/Civil-Works/Infrastructure/Infra_P3_program/).

- 4) Compensatory Mitigation Delivery: We have recently completed two Regulatory Guidance letters related to the establishment and operation of compensatory mitigation banks. Future efforts will be taken to ensure this guidance is consistently implemented and coordinated with the U.S. Environmental Protection Agency (USEPA), appropriate Federal and State agencies as well as the mitigation bank and user communities. Together these agencies will also explore process modifications to improve the delivery and success of compensatory mitigation.
- 5) WRDA Implementation Guidance: The implementation guidance for recent Water Resources Development Acts (WRDA) are almost complete. Guidance for the Water Resources Reform and Development Act of 2014 is 100% complete as is the guidance for WRDA 2016. Guidance for WRDA 2018 is nearly complete. You can find the guidance posted on the USACE's website at: <https://www.usace.army.mil/Missions/Civil-Works/Project-Planning/Legislative-Links/>.

Additionally, we have had a few personnel changes at USACE Headquarters:

- Ms. Stacey Brown has been selected as the Chief of Planning and Policy and started this week.
- Dr. Larry McCallister, Chief of Engineering and Construction, is transitioning to a new role at the South Atlantic Division as the Director of Programs. The Acting Chief of Engineering and Construction is Mr. James Saucedo.
- Mr. Eddie Belk is currently supporting the Office of the Assistant Secretary of the Army for Civil Works for 90 days in the role of Deputy Assistant Secretary of Management and Budget. Mr. Jim Bodron, Director of Programs for the Mississippi Valley Division, has been backfilling for Eddie during this time.

The Revolutionize USACE CW Team hosted two Revolutionize USACE CW partner webinars on June 20 and 28. Visit <https://www.usace.army.mil/Missions/Civil-Works/Infrastructure/revolutionize/> for the slides from these

webinars and additional information about our efforts.

We value your partnership and look forward to continuing to collaborate with you in the future. If you want to be removed from this email distribution list (or any of your colleagues added), please send an email to the USACE Infrastructure Team at [cw.infrastructure.team@usace.army.mil](mailto:cw.infrastructure.team@usace.army.mil). If you have any feedback or questions, please contact the Team via email or Lauren Leuck, USACE Infrastructure Team Strategic Communication Lead, at 303-963-4522.

Thank you for your support.

James

James C. Dalton, PE., SES  
Director of Civil Works  
U.S. Army Corps of Engineers