



Message from the USACE Director of Civil Works

Dear Valued Partner,

I hope this message finds you safe and healthy. At USACE, we continue to push forward with our Revolutionize Civil Works initiative to accelerate delivery and enhance operation and maintenance of our nation's infrastructure by improving partnerships, synchronizing actions, developing new tools, and streamlining activities.

We recently conducted our annual strategic workshop with our Headquarters and Division leaders to prioritize strategic goals which will enable the Revolutionize USACE Civil Works initiative to continue to drive organizational change across the enterprise. Utilizing input from our partners and stakeholders along with internal USACE feedback, our leadership identified five strategic areas of improvement to pursue in the near-term:

- [Improve Partnerships;](#)
- [Build a Trusting Organization;](#)
- [Adapt to a Modern, Virtual World;](#)
- [Enhance Financing and Delivery Tools; and](#)
- [Pursue Innovative Replacement/Modernization Strategies for Infrastructure.](#)

More information about these areas will be provided in the forthcoming months.

As we continue to move forward with these strategic areas of improvement, I am excited to report our significant progress on efforts that are highlighted below.

Continuing Authorities Program (CAP): Improvements to the Continuing Authorities Program (CAP) have been recently approved which will reduce review and processing times and thereby enable more timely decisions while maintaining quality. Approval authorities for CAP decision documents, policy waivers for Locally Preferred Plans, and policy waivers for Costs in Excess of Federal Participation Limits have all been delegated to appropriate levels in the organization. For further information on these changes [CLICK HERE](#).

Risk-Informed Decision Making: I recently signed a Joint Director's Policy Memorandum with the Director of Military Programs to apply risk-informed decision making principles and practices throughout USACE. Through this effort, we will advance program and project delivery and optimize the value USACE provides to the Nation. [CLICK HERE](#) to view the memo.

NEPA Modernization: USACE is working with the Assistant Secretary of the Army (Civil Works) to modernize and clarify our procedures for the National Environmental Policy Act (NEPA) per the guidance of the Council on Environmental Quality (CEQ). The new CEQ NEPA regulations became effective on September 14, 2020 and more information can be found [HERE](#).

Nationwide Permits (NWP): USACE issues nationwide permits (NWPs) to authorize specific categories of activities in jurisdictional waters and wetlands that have no more than minimal individual and cumulative adverse environmental effects. The proposed rule to reissue all 52 NWPs has been recently published in the Federal Register and can be found [HERE](#).

Public Private Partnerships (P3s): Through the USACE Civil Works P3 Pilot Program, we are actively pursuing three P3 pilot projects to accelerate infrastructure delivery while leveraging appropriations and local participation. We are also currently accepting nominations for additional P3 pilot projects. Do you have a project you want to nominate or questions about the P3 pilot program? To learn more [CLICK HERE](#)

I want to stress that we value your partnership and input. Continuous and transparent communication across USACE, including our regional and local offices, and with our partners is essential as we work together to achieve high value outcomes on our efforts. Please feel free to reach out to our Revolutionize USACE Civil Works Team if you would like additional information or to have a team member participate in an upcoming meeting.

If you have any questions, email us at cw.infrastructure.team@usace.army.mil or call our Revolutionize USACE Civil Works Strategic Communication Team, Ms. Lauren Leuck, at 303-963-4522, or Ms. Angela Freyermuth, at 309-207-0976.

Thank you again for your continued support as we Revolutionize Civil Works.

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ALVIN B. LEE

Director of Civil Works

U.S. Army Corps of Engineers
